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ASSISTANT SECRETARY OF DEFENSE  
WASHINGTON 25, D. C.

24 January 1961

INTERNATIONAL SECURITY AFFAIRS  
Refer to I-567/61

Dear Mr. Dulles:

With reference to our telephone conversation yesterday, I wish to express again my appreciation for your willingness to meet next week with the DOD's Collateral Activities Coordinating Group (Cold War). The following background information may be of use to you in the preparation of your remarks.

As I am sure you know, the DOD CACG was formed two years ago in recognition of the need for more effective Defense support of our foreign policy and our national cold war objectives. The Group has served as a top level advisory council for the Deputy Secretary of Defense. Its primary objective is to find means of improving the capabilities of the military establishment to reinforce military, political, economic and psychological measures undertaken to meet and overcome the continuing Communist challenge to our national security.

Enclosed is a list of the present membership of the CACG. You will note that the Chairman and most of the senior members are new to Defense. These officials will be participating in the CACG activity for the first time next Wednesday. We particularly welcome the opportunity to have you meet those members whom you may not know and to present the opening agenda item for the new Group.

We envisage that your presentation will set the stage for future CACG discussions by developing a broad picture of current and probable future Soviet cold war courses of action. In this connection, a few of our thoughts might be helpful to you in preparing your comments.

OSD REVIEW COMPLETED

*Note: Meeting cancelled.*

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First, we would be interested in your comments on the Sino-Soviet Bloc's immediate and long range cold war objectives, the capabilities of the Bloc to carry out their cold war programs and their techniques of operation. We would be particularly interested in your views on how the Soviets exploit their military power, including military assistance, as instruments of cold war warfare. We would also welcome the identification of Bloc vulnerabilities to cold war activities which our military establishment might assist in exploiting and any general recommendations which you would care to make with respect to the role that the Department of Defense can play in furthering our national objectives. I know that the Group would appreciate both criticism of past DOD actions or inactions and suggestions for future courses of action or activities which the Department of Defense might undertake.

I would suggest approximately 25 minutes for your remarks to be followed by about 20 minutes of discussion. All of those in attendance will have Top Secret clearances. The CACG meeting will begin at 9:30 a.m. on 1 February in Room 3E 869, The Pentagon.

Again, let me say how much we appreciate your acceptance of this invitation.

Sincerely yours,



Haydn Williams  
Deputy Assistant Secretary

Enclosure

List of CACG Members

Honorable Allen W. Dulles  
Director of Central Intelligence  
Washington 25, D. C.

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DEPARTMENT OF DEFENSE COLLATERAL ACTIVITIES  
COORDINATING GROUP

<u>AGENCY</u>	<u>MEMBER</u>
Deputy Secretary of Defense	Hon. Roswell L. Gilpatric*
Assistant Secretary (International Security Affairs)	Hon. Paul H. Nitze**
Deputy Assistant Secretary (ISA)	Mr. Haydn Williams
Assistant Secretary (Health and Medical)	Hon. Frank Berry
Assistant Secretary (Public Affairs)	Hon. Arthur Sylvester
Assistant Secretary (Supply and Logistics)	Hon. Thomas D. Morris
Assistant Secretary (Manpower, Personnel and Reserve)	Hon. Carlyle Rungee
Assistant to the Secretary of Defense (Special Operations)	General G. B. Erskine
Joint Chiefs of Staff	Rear Adm. Wm. E. Ferrall
Army	Maj. Gen. J. K. Woolnough, USA
Navy	Rear Adm. Roy Johnson
Air Force	Maj. Gen. T. C. Darcy
United States Marine Corps	Maj. Gen. F. L. Wieseman
Office of the Director (Research and Engineering)	Mr. Samuel Clements

\* Chairman

\*\* Vice Chairman